

#### SALES LEADER INSIGHTS September 2020

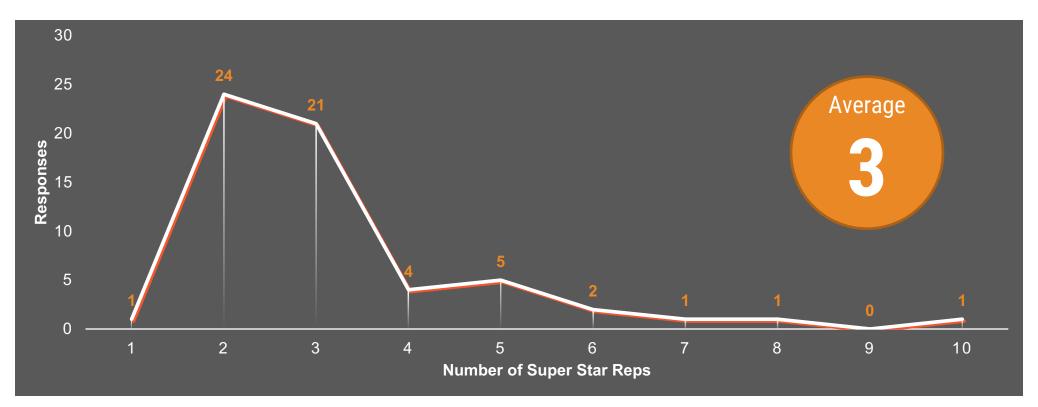
### ABOUT THE **Survey**

- 65 invitations sent
- 60 total responses
  - Respondents include CEOs/COOs (with sales backgrounds), VPs of Sales, Sales Directors and Regional Sales Managers of top medical device, biotech/rare disease and genomic diagnostic testing companies in the U.S.
- Survey window: August 3-24, 2020



#### SUPER STAR REPS

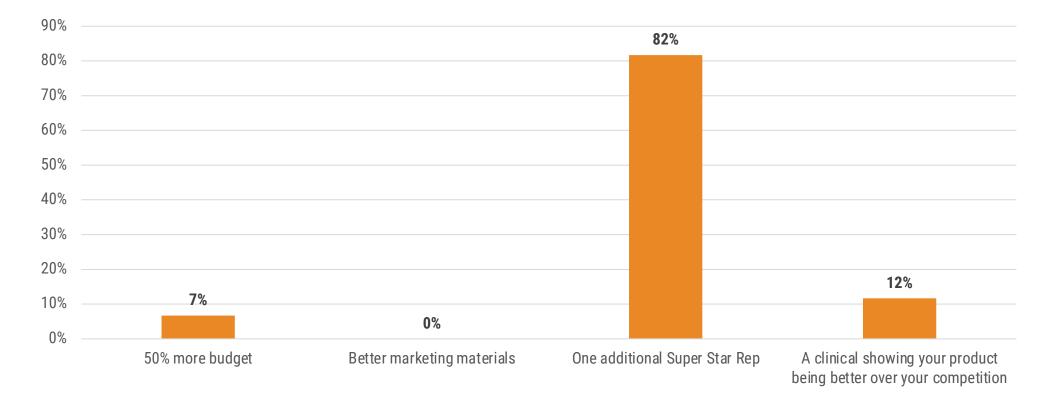
• Q: If you have 10 reps on your team, how many are true Super Stars/A Players?





#### ADDING **RESOURCES**

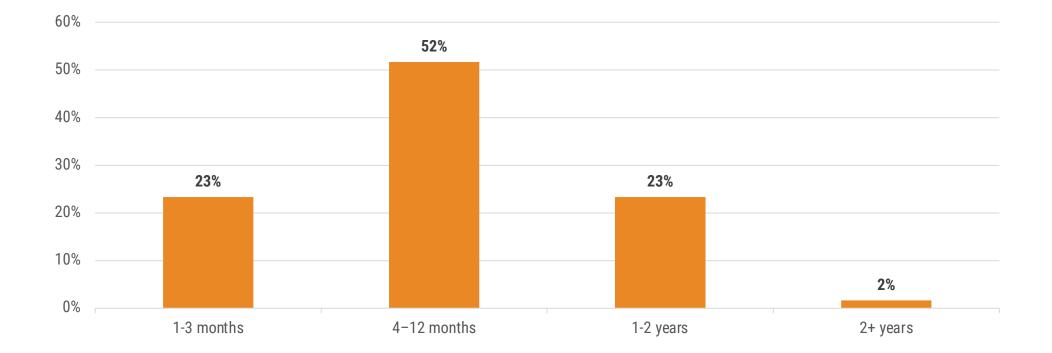
• Q: If you could add just one of the resources below to your team which would it be?





#### TIME SPENT: SUPER STARS

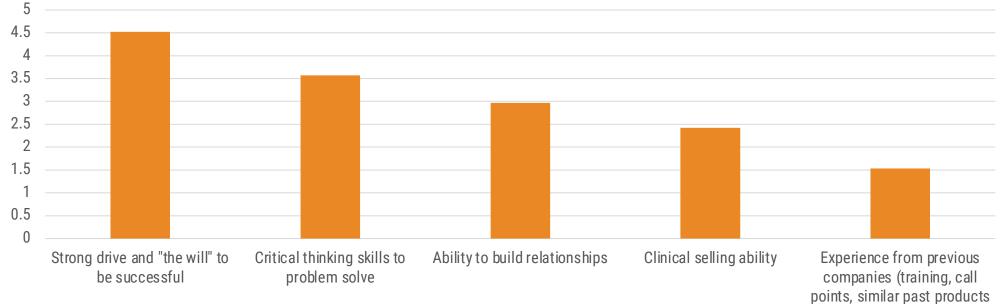
• Q: How much time does it take for you to establish who is truly a Super Star Rep?





#### **BETTER** THAN AVERAGE

• Q: Rank from most important to least important what makes your Super Star better than the average rep:



and strategies)



#### BETTER THAN AVERAGE

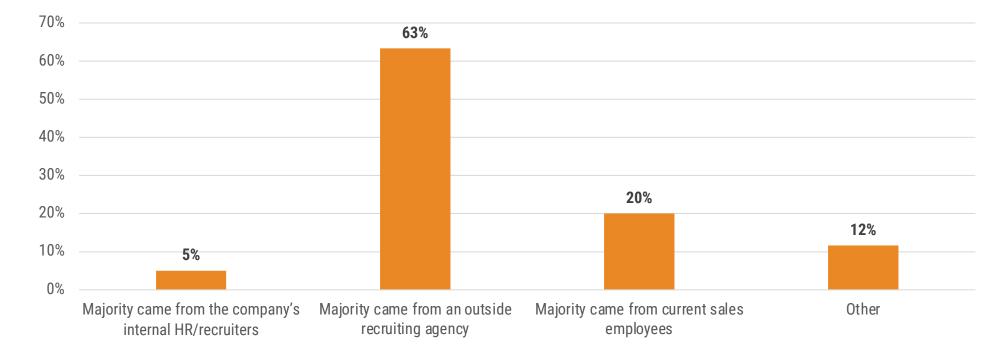
• Q: Rank from most important to least important what makes your Super Star better than the average rep:

	1	2	3	4	5
Strong drive and "the will" to be successful	42 (70%)	12 (20%)	3 (5%)	1 (2%)	2 (3%)
Critical thinking skills to problem solve	10 (17%)	28 (47%)	12 (20%)	6 (10%)	4 (7%)
Ability to build relationships	4 (7%)	15 (25%)	20 (33%)	17 (28%)	4 (7%)
Clinical selling ability	2 (3%)	5 (8%)	17 (28%)	28 (47%)	8 (13%)
Experience from previous companies (training, call points, similar past products and strategies)	2 (3%)	0 (0%)	8 (13%)	8 (13%)	42 (70%)



#### FINDING SUPER STARS

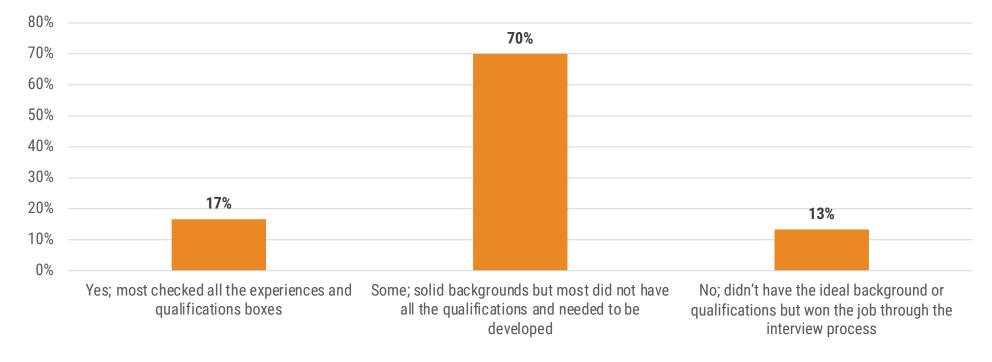
• Q: Where did the majority of your Super Stars Reps come from?





#### WHAT MAKES A SUPER STAR REP?

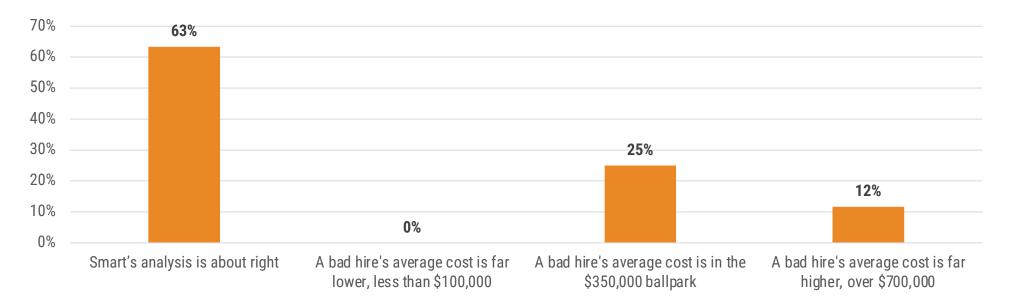
• Q: Focusing on the Super Star Reps you hired, did they have the strongest background when you interviewed them?





#### **COST** OF A BAD SALES HIRE

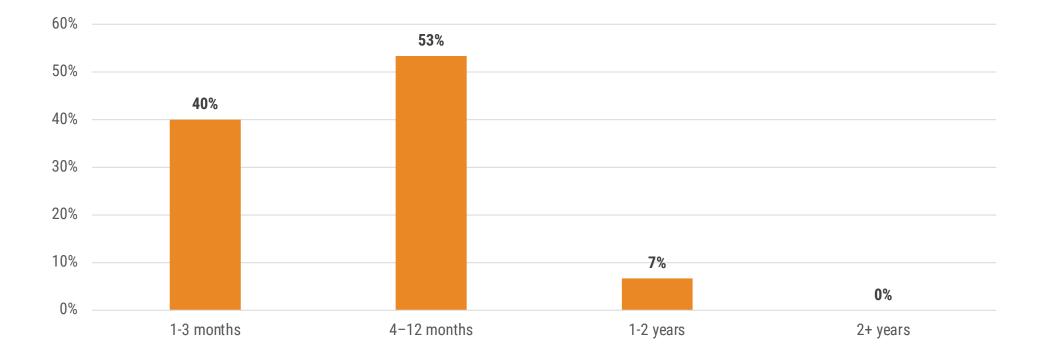
 Q: Bradford Smart, author of Topgrading, estimated the cost of a bad sales hire after 12 months was \$563,500. That was including the rep's compensation, hiring costs, decrease in sales, opportunity costs to grow sales and disruption costs. Please pick the answer that best describes your opinion:





#### TIME SPENT: POOR HIRES

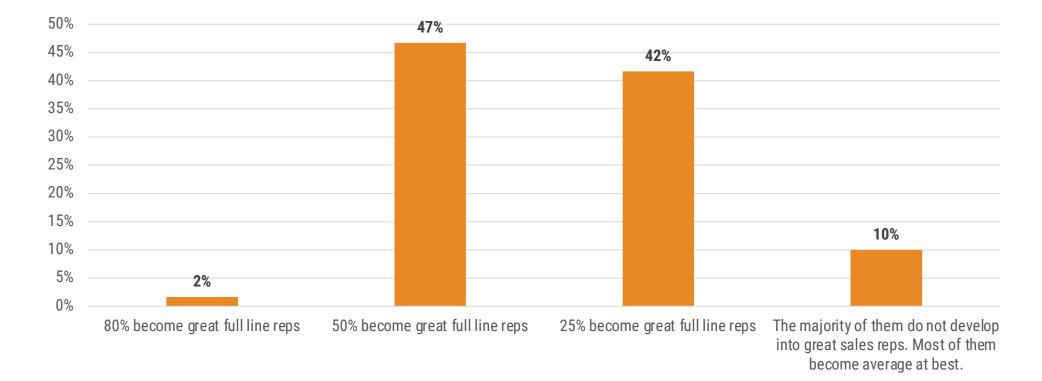
• Q: How long does it usually take to determine a poor hire?





#### JUNIOR REPS

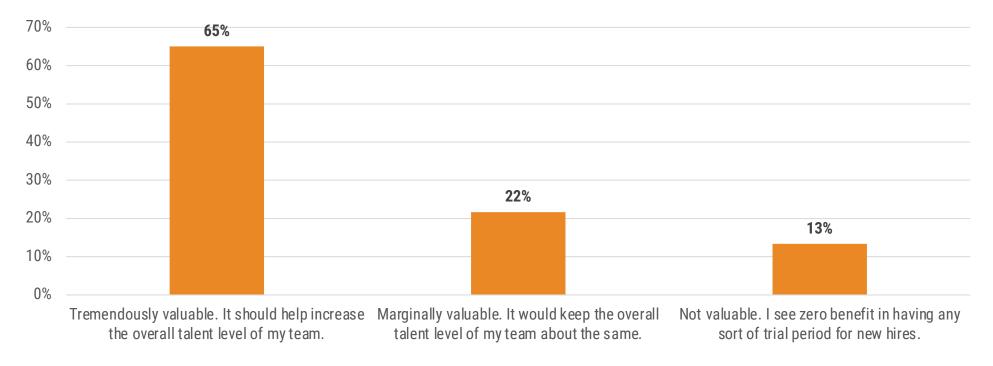
• Q: What is your overarching opinion regarding junior/sales associate reps?





#### TRIALING NEW HIRES

• Q: If you could terminate a new hire up to 12 months after hiring for any reason (without repercussions), how valuable would you find in this tool/trial period?







## PEOPLE ARE NOT YOUR MOST IMPORTANT ASSET. THE RIGHT PEOPLE ARE.

**Jim Collins** | Author of Good to Great



# WHO ARE WE AND WHY SHOULD YOU KNOW US?



As one of the largest medical sales recruiting firms in the U.S., we are driven to find the absolute best talent.

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Kelly Clark | Owner/Executive Recruiter

